

The purpose of this appendix is to set out the revenue budget variance projections based on data up to 30/06/2019 Quarter 1

Service	Portfolio	Expenditure Budget Full Year £	Income Budget Full Year £	Expenditure Variance to Date £	Income Variance to Date £	Overall Variance to Date £	Out-turn projection >£10k	Customer Connect Savings	Commentary
Strategy, Innovation and Resources									
Strategy Lead Specialist									
Other Strategy		2,569,925	-12,076	-5,042	2,115	-2,927	0	0	Individual variances <£10k
Total Strategy Lead Specialist		2,569,925	-12,076	-5,042	2,115	-2,927	0	0	
Performance, Innovation and Commissioning Lead Specialist									
Other Performance, Innovation and Commissioning		1,431,426	-9,400	-14,471	7,600	-6,871	5,770	0	Individual variances <£10k
Total Performance, Innovation and Commissioning		1,431,426	-9,400	-14,471	7,600	-6,871	5,770	0	
Operational Lead Support Services									
DSO	Support Services	754,789	0	0	0	0	19,796	0	£20k overspend on salaries for transition period following restructure
GEL	Elections	449,376	-198,227	3,465	0	3,465	6,270	0	Phase 1 post - Electoral Services Assistant - CC Transitional Costs £6k.
GER	Electoral Registration	147,426	-31,071	3,900	12	3,911	9,405	0	Phase 1 post - Electoral Services Assistant - CC Transitional Costs £9k.
Other Support Services		131,252	-10,724	-19,323	2,104	-17,219	0	0	Individual variances <£10k
Total Operational Lead Support Services		1,482,843	-240,022	-11,959	2,116	-9,843	35,471	0	
Finance Lead Specialist									
EFS	Financial Services	-592,383	-4,000	26,992	991	27,983	61,387	0	Additional cost of interim cover identified as service critical £52k
ERE	Asst Dir Resources	-96,649	0	18,514	0	18,514	19,364	0	£19k overspend on salaries for transition period following restructure
EXC	Management Team	-359,334	0	19,787	0	19,787	25,429	0	£25k overspend on salaries for transition period following restructure
GBN	Council Tax Benefits	350,679	-65,826	1,062	-11,005	-9,943	-11,000	0	Localised Council Tax Support Admin Grant greater than anticipated £11k.
GTH	Other Items	22,500	-17,500	-5,219	-11	-5,229	-190,000	0	£190k Saving made on insurance costs following re-tendering the contract
GZZ	Other GF Items	581,530	0	0	0	0	0	-581,530	Customer Connect Phase 1 Saving £582k
Other Finance		18,838,862	-17,236,031	-13,080	6,474	-6,606	0	0	Individual variances <£10k
Total Finance Lead Specialist		18,745,205	-17,323,357	48,057	-3,550	44,507	-94,820	-581,530	
Human Resources Lead Specialist									
ERS	Employee Relations	-125,953	-3,379	-19,084	845	-18,239	-55,000	0	Underspend due to vacant posts part offset by interim cover £55k
Other Human Resources		62,872	0	-2,215	0	-2,215	0	0	Individual variances <£10k
Total Human Resources Lead Specialist		-63,081	-3,379	-21,299	845	-20,454	-55,000	0	
Legal, Governance and Democracy Lead Specialist									
GMM	Members	459,630	0	-16,247	0	-16,247	-15,000	0	Unclaimed Member's Allowance
Other Legal, Governance and Democracy		1,389,182	-33,025	-2,533	-352	-2,885	0	0	Individual variances <£10k
Total Legal, Governance and Democracy Lead Spt		1,848,812	-33,025	-18,780	-352	-19,132	-15,000	0	
Digital Lead Specialist									
ERI	Information Services	0	0	-23,151	1	-23,150	-31,000	0	3 Vacant Posts - Shared Data & Information Security Officer, ICT Programme Co-Ordinator. Digital Development Officer post vacant until Dec19 due to secondment.
Total Digital Lead Specialist		0	0	-23,151	1	-23,150	-31,000	0	

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Total Strategy, Innovation and Resources		26,015,130	-17,621,259	-46,646	8,774	-37,872	-154,579	-581,530		
Customer and Commercial Services										
Operational Lead Customer and Locality Services										
ECU	Customer Services	Customer Comm Serv and People	-65,098	0	-4,412	0	-4,412	14,349	0	Phase 1 Transitional costs £14k relating to Web Development Co-ordinator
ERB	Revenues and Benefits	Finance and Resources	18,633	-84,315	13,688	0	13,688	34,209	0	£34k overspend on salaries for transition period following restructure
GCK	Car Parks	Customer Comm Serv and People	2,772,335	-4,670,876	-4,431	15,160	10,730	40,000	0	£14k overspend on rates bills; £41k salary underspend due to vacant posts; £67k demand led shortfall on car park income
GLW	Lake Windermere	Economy Culture and Leisure	790,486	-1,459,540	-9,534	11,342	1,808	31,000	0	£11k demand led shortfall expected on Jetty Berths due to 1 berth being empty; potential £20k shortfall on Encroachment Rent income
GPK	Parks and Open Spaces	Customer Comm Serv and People	1,226,934	-73,864	-6,936	-17,110	-24,046	-41,000	0	£41k surplus income relating to recharge to CCC for grass verge maintenance dating back to 17/18 following grass verges being re-measured
Other Customer and Locality Services			721,269	-233,632	-15,877	-3,082	-18,958	0	0	Individual variances <£10k
Total Operational Lead Customer and Locality Ser			5,464,559	-6,522,227	-27,502	6,310	-21,192	78,558	0	
Operational Lead Specialist Services										
ESE	AD Strategic Development	Housing and Innovation	-81,105	0	20,314	0	20,314	35,000	0	£35k overspend on salaries for transition period following restructure
GBC	Building Control	Housing and Innovation	570,896	-335,641	3,514	10,625	14,139	27,000	0	Potential demand led income shortfall of £27k with Building Control fees for approvals and inspections
GCH	Community Housing Fund	Housing and Innovation	72,358	0	13,552	0	13,552	0	0	Pending carry forward £37.4k, may need to draw £6k from the reserve XRR85 for Community Led Housing Officer post due to end Sept 19
GDC	Development Control	Housing and Innovation	1,230,350	-536,880	8,897	14,419	23,316	37,000	0	Agency posts may need extending to cover to end of Dec 19, potential £50k overspend; £13k demand led surplus expected on planning income
GEN	Housing Enabling Role	Housing and Innovation	3,813,900	0	-11,410	0	-11,410	-28,000	0	Vacant posts £50k offset by agency £22k
GLC	Local Land Charges	Housing and Innovation	273,963	-250,000	1,133	7,172	8,305	18,000	0	Potential demand led shortfall of £18k on land charge income
Other Specialist Services			2,178,213	-111,790	-3,848	3,255	-592	0	0	Individual variances <£10k
Total Operational Lead Specialist Services			8,058,575	-1,234,311	32,152	35,472	67,624	89,000	0	
Operational Lead Case Management										
EUN	Community Services	Customer Comm Serv and People	-204,071	-200	-63,952	-375	-64,327	-70,000	0	£70k salary savings projected due to various vacant posts
Other Case Management			3,715,560	-904,837	-17,525	14,116	-3,409	0	0	Individual variances <£10k
Total Operational Lead Case Management			3,511,489	-905,037	-81,476	13,741	-67,735	-70,000	0	
Operational Lead Delivery and Commercial Services										
EHS	Health and Safety	Customer Comm Serv and People	-4,725	-600	-10,518	150	-10,368	-19,000	0	£47k underspend on salaries, to be part offset by consultancy costs of circa £28k
EPX	Offices	Finance and Resources	28,611	-8,271	-11,133	1,747	-9,387	-40,000	0	Premises expenses on Langstone House, Broad St due to budgets being removed as Saving 2015, budget virement required; potential underspend on salaries for Building Cleaners £40k
GTG	Street Cleansing Client	Customer Comm Serv and People	1,417,852	-6,608	-2,621	1,283	-1,338	17,000	0	£17k potential overspend on fuel
GTS	Transport	Customer Comm Serv and People	80,502	-80,502	19,974	3,767	23,741	42,000	0	£42k overspend projected on transport repairs and maintenance
GWC	Waste Coll Disposal Client	Customer Comm Serv and People	51,937	-40,000	-2,204	-7,932	-10,136	0	0	Individual variances <£10k

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GWK	Kerbside Coll Recycling Client	5,538,798	-1,580,636	39,272	30,823	70,095	220,000		£153k salary overspend (of which £99k vacancy saving) due to vacant posts and long term sick; £60k projected underspend on tipping and disposal; £24k projected shortfall on kerbside recycling credits; £103k projected shortfall on sale of materials due to current market price of materials
GWR	Waste Recycling	272,767	-149,175	-7,781	9,294	1,514	-26,000		£46k underspend expected on Bring Site contract price, part offset by £20k demand led shortfall on Bring Site recycling credits
Other Delivery and Commercial Services		1,834,255	-1,123,859	-32,153	8,630	-23,523	0		Individual variances <£10k
Total Operational Lead Delivery and Commercial		9,219,997	-2,989,651	-7,165	47,763	40,598	194,000	0	
Total Customer and Commercial Services		26,254,620	-11,651,226	-83,991	103,285	19,295	291,558	0	
Corporate items									
VGS58	Statutory adj. Capital Charges	0	-8,333,427	0	0	0	-32,920		Minimum Revenue Provision - reflects actual expenditure 2018/19 lower than budgeted
Other Corporate Items		21,351,036	-35,274,873	0	0	0	0		
Total Corporate items		13,017,609	-35,274,873	0	0	0	-32,920	0	
Total Corporate Items		13,017,609	-35,274,873	0	0	0	-32,920	0	
Total GF		65,287,359	-64,547,358	-130,637	112,059	-18,578	104,059	-581,530	
Net GF		740,001							