

The purpose of this appendix is to set out the revenue budget variance projections based on data up to 31/12/2019 Quarter 3

Service	Portfolio	Expenditure Budget Full Year £	Income Budget Full Year £	Expenditure Variance to Date £	Income Variance to Date £	Overall Variance to Date £	Customer Connect Savings	Out-turn projection >£10k	Carry Forward Requests >£10k	Out-turn projection less Carry Forward Requests >£10k	Commentary	
<b>Strategy, Innovation and Resources</b>												
DSS	Strategy	Promoting South Lakeland	268,991	-7,000	9,278	7,000	16,278	0	11,000	0	11,000	Due to being fully staffed the vacancy saving allowance will not be achieved for this area
GLP	Development Plans	Promoting South Lakeland	366,852	-114	-75,040	49	-74,992	0	-75,000	25,000	-50,000	Potential carry forward of £25k Neighbourhood Planning Grant; underspend on Local Plans £50k
EXS	Policy and Performance	Housing and Innovation	1,132,985	-2,400	-96,000	1,800	-94,200	0	-96,000	96,000	0	Potential underspend on salaries, this underspend is required to be carried forward to fund a Senior Business Analyst and 2 Shared Digital Development Officers.
DSO	Support Services	Customer Comm Serv and People	712,554	0	16,366	0	16,366	0	28,000	0	28,000	Due to being fully staffed the vacancy saving allowance will not be achieved for this area
ERP	Printing and Graphic Design	Promoting South Lakeland	-18,386	-6,265	-5,592	2,062	-3,531	-10,000	0	0	0	Gandlake software, no longer needed. Customer Connect Saving
DSF	Finance	Finance and Resources	265,386	0	-16,050	0	-16,050	0	-21,000	0	-21,000	Potential underspend of £21k due to vacant post
DXC	Management Team	Promoting South Lakeland	358,611	0	11,853	0	11,853	0	15,000	0	15,000	Due to being fully staffed the vacancy saving allowance will not be achieved for this area
EFS	Financial Services	Finance and Resources	-556,214	-4,000	22,108	3,579	25,687	0	36,000	0	36,000	£36k Additional cost of interim cover identified as service critical
GBN	Council Tax Benefits	Finance and Resources	350,679	-65,826	3,430	-11,005	-7,575	0	-11,000	0	-11,000	Localised Council Tax Support Admin Grant greater than anticipated £11k.
GTH	Other Items	Finance and Resources	210,636	-17,500	-190,186	-11	-190,197	0	-190,000	0	-190,000	£190k Saving made on insurance costs following re-tendering the contract
GZZ	Other GF Items	Finance and Resources	581,597	0	0	0	0	-581,000	0	0	0	Customer Connect Phase 1 Saving £581k
ERS	Employee Relations	Customer Comm Serv and People	-127,071	-3,379	-84,827	2,034	-82,793	0	-83,000	0	-83,000	Underspend due to vacant posts part offset by interim cover £43k; potential underspend of £40k for corporate training budget.
DSL	Legal Governance Democracy	Customer Comm Serv and People	337,879	0	13,795	-1,000	12,795	0	17,000	0	17,000	£17k potential overspend on salaries due to workload of which £13.5k is vacancy saving budget which will not be achieved
ECL	Legal, Democratic and Members	Customer Comm Serv and People	-195,858	-33,025	15,947	2,078	18,025	0	18,000	0	18,000	£18k overspend due to one off employee costs.
GMM	Members	Customer Comm Serv and People	457,599	0	-1,525	0	-1,525	0	-15,000	0	-15,000	£15k potential underspend on unclaimed Member's Allowance
Other Strategy, Innovation and Resources			21,120,442	-17,475,988	-37,924	7,618	-30,306	0	0	0	0	Individual variances <£10k
<b>Total Strategy, Innovation and Resources</b>			<b>25,266,682</b>	<b>-17,615,497</b>	<b>-414,367</b>	<b>14,204</b>	<b>-400,164</b>	<b>-591,000</b>	<b>-366,000</b>	<b>121,000</b>	<b>-245,000</b>	

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<b>Customer and Commercial Services</b>											
<b>Operational Lead Customer and Locality Services</b>											
ECU	Customer Services	Customer Comm Serv and People	-47,005	0	3,993	1	3,994	0	4,500	0	4,500 £16,500 Phase 2 Transition Costs; £12k underspend on salaries
GPK	Parks and Open Spaces	Customer Comm Serv and People	1,257,079	-105,776	-7,983	-4,215	-12,198	0	-11,000	0	£11k surplus income relating to recharge to CCC for grass verge maintenance dating back to 17/18 following grass verges being re-measured
Other Customer and Locality Services			789,457	-317,947	-8,103	-1,080	-9,183	0	0	0	0 Individual variances <£10k
<b>Total Operational Lead Customer and Locality Ser</b>			<b>1,999,531</b>	<b>-423,723</b>	<b>-12,093</b>	<b>-5,294</b>	<b>-17,387</b>	<b>0</b>	<b>-6,500</b>	<b>0</b>	<b>-6,500</b>
<b>Operational Lead Specialist Services</b>											
GBC	Building Control	Housing and Innovation	569,364	-335,641	5,965	16,406	22,371	0	20,000	0	20,000 £20k projected shortfall on building inspection income
GDC	Development Control	Housing and Innovation	1,227,387	-536,880	44,864	0	44,864	0	75,000	0	Agency posts were extended to cover to end of Dec 19, potential £75k overspend - use of agency will be resolved upon completion of Phase 2
GEN	Housing Enabling Role	Housing and Innovation	3,843,420	-30,000	-14,555	0	-14,555	0	-24,000	0	£24k potential underspend on salaries due to vacant posts £46k offset by agency £22k
GLC	Local Land Charges	Housing and Innovation	275,069	-250,000	1,401	19,305	20,706	0	28,000	0	28,000 Potential demand led shortfall of £28k on land charge income
Other Specialist Services			3,209,039	-117,552	-19,791	10,551	-9,240	0	0	0	0 Individual variances <£10k
<b>Total Operational Lead Specialist Services</b>			<b>9,124,279</b>	<b>-1,270,073</b>	<b>17,883</b>	<b>46,262</b>	<b>64,146</b>	<b>0</b>	<b>99,000</b>	<b>0</b>	<b>99,000</b>
<b>Operational Lead Case Management</b>											
EUN	Community Services	Customer Comm Serv and People	-223,733	-200	-90,197	-726	-90,923	0	-90,000	0	-90,000 £90k salary savings projected due to various vacant posts
Other Case Management			3,847,001	-904,837	-20,199	3,379	-16,820	0	0	0	0 Individual variances <£10k
<b>Total Operational Lead Case Management</b>			<b>3,623,268</b>	<b>-905,037</b>	<b>-110,396</b>	<b>2,653</b>	<b>-107,743</b>	<b>0</b>	<b>-90,000</b>	<b>0</b>	<b>-90,000</b>
<b>Operational Lead Delivery and Commercial Services</b>											
EPX	Offices	Finance and Resources	53,083	-8,271	-25,808	3,919	-21,890	0	-36,000	0	-36,000 Potential underspend on salaries for Building Cleaners £36k
GCK	Car Parks	Customer Comm Serv and People	2,786,302	-4,670,876	-9,581	22,887	13,306	0	43,000	0	£14k overspend on rates bills; £16k salary underspend due to vacant posts; £45k demand led shortfall on car park income
GCS	Caravan Site	Customer Comm Serv and People	221,483	-514,214	-6,056	0	-6,056	0	27,000	0	Potential shortfall in income £27k due to current contract ending 31.01.20, therefore there will be no income for Feb and Mar 20
GLW	Lake Windermere	Economy Culture and Leisure	794,545	-1,459,540	-1,605	13,874	12,269	0	34,000	0	£12k demand led shortfall expected on Moorings due to reduction in sites let; potential £22k shortfall on Encroachment Rent income - budget to be reviewed for future years
GMK	Markets	Economy Culture and Leisure	186,924	-205,133	-512	14,443	13,932	0	34,000	0	£11k overspend on salaries due to delay with Kendal Market tender, staff required until 31.03.20; potential shortfall in income of £23k

