

The purpose of this appendix is to set out the revenue budget variance projections based on data up to 31/12/2020 Quarter 3  
BAU = Business as usual

Service	Portfolio	Original Full Year Budgets & C/fwds £	Covid-19 Budget Adjustments £	Current Full Year Working Budget £	Expenditure Variance to Date £	Income Variance to Date £	Overall Variance to Date £	BAU Out-turn projection >£10k	BAU Carry Forward Requests >£10k	BAU Out-turn projection less Carry Forward Requests >£10k	Further Covid-19 Variances £	Covid-19 Outturn Projections £	BAU Commentary	COVID-19 Commentary
<b>Strategy, Innovation and Resources</b>														
GLP	Development Plans	Promoting South Lakeland	84,775	0	84,775	-52,408	87	-52,321	-30,000	0	-30,000	0	Possible £24.5k underspend re. Neighbourhood Planning Consultancy. Dependent on progress of various Neighbourhood plans - not controllable. If underspent will be transferred to reserve at year end and drawn down as and when required in future years. Possible £30k underspend re. Local Plans Consultancy. Dependent on progress of various projects - not controllable.	
GXW	Carbon Change Prog Savings	Climate Emergency and Localism	157,600	0	157,600	-41,634	0	-41,634	-40,000	0	-40,000	0	Projected underspend of £40k. This relates to the Climate Change Project Funding which is a 2 year project that commenced this year.	
EXS	Policy and Performance	Housing and Innovation	294,845	0	294,845	-84,538	0	-84,538	-105,000	0	-105,000	0	Projected underspend of £105k for Customer Connect transition training, delayed due to Covid-19.	
GEL	Elections	Climate Emergency and Localism	91,173	0	91,173	-174,288	169,304	-4,984	0	0	0	0	PCC and District Elections postponed to next year due to Covid-19. Carry Forward approved at Council in December 2020 for District Election £75k expenditure. Underspend on expenditure for PCC Election £170k offset by £170k income shortfall.	
GER	Electoral Registration	Climate Emergency and Localism	68,222	0	68,222	-28,807	14,289	-14,518	-20,000	0	-20,000	0	Savings due to new arrangements for annual canvas in relation to printing, postage and reduced staffing requirements due to Covid-19.	
DXC	Management Team	Promoting South Lakeland	366,205	0	366,205	6,222	0	6,222	15,000	0	15,000	0	Due to being fully staffed the vacancy saving allowance will not be achieved for this area	
GNH	New Homes	Finance and Resources	-338,000	0	-338,000	0	-41,331	-41,331	-55,000	0	-55,000	0	£55k surplus New Homes Bonus	
GTH	Other Items	Finance and Resources	-152,158	158,700	6,542	0	0	0	0	0	0	-381,000	-222,300	This includes £1.239m of income and expenditure budget adjustments which have not yet been applied to services until we can see the full impact of Covid-19 in these areas, less £1.080m grant received from government for Covid-19.
DSH	Human Resources	Customer Comm Serv and People	303,049	0	303,049	-35,064	2,584	-32,480	-35,000	0	-35,000	0	£35k projected underspend on corporate training budget due to Covid-19	
GMM	Members	Customer Comm Serv and People	391,838	0	391,838	-32,744	0	-32,744	0	0	0	0	£35k potential underspend on unclaimed Member's Allowance, to be transferred to Financial Resilience Reserve	
ECU	Customer Services	Customer Comm Serv and People	582,999	0	582,999	0	0	0	0	0	0	0	Customer Connect carry forward required of £553K approved by Council in December 2020. The Digital Prioritising Plan is being updated along with associated budget which is a key part.	
Other Strategy, Innovation and Resources			4,687,872	0	4,687,872	-48,234	11,186	-37,048	0	0	0	0	0	Individual variances <£10k
<b>Total Strategy, Innovation and Resources</b>			<b>6,538,420</b>	<b>158,700</b>	<b>6,697,120</b>	<b>-491,494</b>	<b>156,118</b>	<b>-335,376</b>	<b>-270,000</b>	<b>0</b>	<b>-270,000</b>	<b>-381,000</b>	<b>-222,300</b>	
<b>Customer and Commercial Services</b>														
<b>Operational Lead Customer and Locality Services</b>														
GPR	Consultation	Promoting South Lakeland	10,000	0	10,000	-9,160	0	-9,160	-10,000	0	-10,000	0	£10k underspend relating to the consultation programme with customers being delayed	
Other Customer and Locality Services			2,215,973	0	2,215,973	-14,013	-2,367	-16,380	0	0	0	0	0	Individual variances <£10k
<b>Total Operational Lead Customer and Locality Services</b>			<b>2,225,973</b>	<b>0</b>	<b>2,225,973</b>	<b>-23,173</b>	<b>-2,367</b>	<b>-25,540</b>	<b>-10,000</b>	<b>0</b>	<b>-10,000</b>	<b>0</b>	<b>0</b>	
<b>Operational Lead Specialist Services</b>														

Service	Portfolio	Original Full Year Budgets & C/fwds £	Covid-19 Budget Adjustments £	Current Full Year Working Budget £	Expenditure Variance to Date £	Income Variance to Date £	Overall Variance to Date £	BAU Out-turn projection >£10k	BAU Carry Forward Requests >£10k	BAU Out-turn projection less Carry Forward Requests >£10k	Further Covid-19 Variances £	Covid-19 Outturn Projections £	BAU Commentary	COVID-19 Commentary	
DCS	Specialist Services	Customer Comm Serv and People	2,326,413	75,000	2,401,413	255,354	-6,123	249,232	227,000	0	227,000	35,800	110,800	£237k projected overspend on salaries due to Phase 2 posts not yet recruited into - mostly filled by agency staff to continue service delivery. Projection to be reviewed monthly - may change depending on recruitment outcomes.	£75k of additional cost for temporary staff due to delays recruiting as a result of Covid-19 offset by Covid-19 budget changes from reserves approved at Council 30.06.20 £12.8k projected overspend on software, due to the impact of Covid-19 on the service. £23k projected overspend on salaries due to Covid-19 and use of agency staff to cover Land Charges, offset in GTH by Covid-19 budget changes funded from reserves still to be applied once we can determine the full impact on this service.
EUR	AD Community Invest and Dev	Customer Comm Serv and People	29,496	0	29,496	23,484	0	23,484	23,000	0	23,000	0	0	£23k overspend on salaries - Tech Team Leader post extended to end of September 2020	
GBC	Building Control	Housing and Innovation	-303,408	0	-303,408	-8,228	22,078	13,850	0	0	0	40,000	40,000		£40k projected shortfall on Building Control income, due to the impact of Covid-19 on the service. Offset in GTH by Covid-19 budget changes funded from reserves still to be applied once we can determine the actual impact of Covid-19 in this service.
GBN	Council Tax Benefits	Finance and Resources	-65,826	0	-65,826	0	-10,831	-10,831	-10,800	0	-10,800	0	0	£10.8k surplus re. admin grant income received.	
GDC	Development Control	Housing and Innovation	-468,193	0	-468,193	-100	54,155	54,055	0	0	0	90,000	90,000		£90k projected shortfall on Development Control income, due to the impact of Covid-19 on the service. Offset in GTH by Covid-19 budget changes funded from reserves still to be applied once we can determine the actual impact of Covid-19 in this service.
GED	Economic Development	Economy Culture and Leisure	5,248,325	0	5,248,325	-67,175	54,000	-13,175	-25,000	0	-25,000	0	0	£20k projected income shortfall, due to 2 vacant units at Mintworks, offset by corresponding £10k projected underspend on premises expenses; £35k projected underspend on GSK Ulverston Masterplan Study which is grant funded; potential underspends on Economic Development projects due to delays which will need to be transferred back to reserves	
GFN	NNDR Collection	Finance and Resources	-303,143	0	-303,143	4,076	0	4,076	0	0	0	17,000	17,000		£17k projected shortfall, due to court suspension / catch up following Covid-19
GFT	Council Tax Collection	Finance and Resources	-165,988	0	-165,988	0	-1,437	-1,437	0	0	0	118,000	118,000		£118k projected net shortfall, due to court suspension / catch up following Covid-19
GHT	Housing Standards	Housing and Innovation	614,504	0	614,504	13,181	-574	12,607	-21,400	0	-21,400	50,000	50,000	£21.4k potential underspend on consultancy re. Stock Condition Survey.	£50k projected shortfall on DFG Levy Income, due to the impact of Covid-19 on the service.
GRA	Rent Allowances	Finance and Resources	-342,723	0	-342,723	0	0	0	212,000	0	212,000	0	0	£212k adjustments following audit of Housing Benefit Subsidy Claims for 2017/18 and 2018/19 to be offset by use of reserves	
GWS	Water Sampling	Climate Emergency and Localism	-51,034	0	-51,034	-42,275	77,842	35,567	30,000	0	30,000	30,000	30,000	£55k projected shortfall on Water Sampling income; offset by £25k projected underspend on related expenditure; giving an overall £30k shortfall.	£55k projected shortfall on Water Sampling income; offset by £25k projected underspend on related expenditure. The overall £30k shortfall is part offset by £18k in GTH by Covid-19 budget changes funded from reserves still to be applied once we can determine the actual impact of Covid-19 in this service.
Other Specialist Services			3,380,107	0	3,380,107	-34,928	33,130	-1,798	0	0	0	0	0		Individual variances <£10k
<b>Total Operational Lead Specialist Services</b>			<b>9,898,530</b>	<b>75,000</b>	<b>9,973,530</b>	<b>143,390</b>	<b>222,240</b>	<b>365,630</b>	<b>434,800</b>	<b>0</b>	<b>434,800</b>	<b>380,800</b>	<b>455,800</b>		
<b>Operational Lead Case Management</b>															
DCM	Case Management	Customer Comm Serv and People	1,770,922	60,000	1,830,922	38,561	-8,201	30,360	-25,000	0	-25,000	63,000	123,000	£25k underspend on printers lease payments following extension to contract	£63k vacancy saving target will not be achieved as a result of additional work due to Covid-19, therefore the service was unable to run effectively with vacant posts having to make use of agency staff until recruited to;

Service	Portfolio	Original Full Year Budgets & C/fwds £	Covid-19 Budget Adjustments £	Current Full Year Working Budget £	Expenditure Variance to Date £	Income Variance to Date £	Overall Variance to Date £	BAU Out-turn projection >£10k	BAU Carry Forward Requests >£10k	BAU Out-turn projection less Carry Forward Requests >£10k	Further Covid-19 Variances £	Covid-19 Outturn Projections £	BAU Commentary	COVID-19 Commentary
GCM	Cemeteries	26,619	50,000	76,619	-4,299	194	-4,106	0	0	0	0	50,000		£50k of additional costs in bereavement services as a result of Covid-19, offset by Covid-19 budget changes from reserves approved at Council 30.06.20
GHM	Homelessness	75,972	150,000	225,972	-6,725	-3,013	-9,738	0	0	0	0	150,000		£150k of additional costs relating to homeless accommodation due to Covid-19 restrictions, offset by Covid-19 budget changes from reserves approved at Council.
GMD	Licensing Act	-201,862	0	-201,862	-107	5,480	5,373	0	0	0	10,000	10,000		Projected £10k shortfall for Temporary Event Licences due to Covid-19, offset in GTH by Covid-19 budget changes funded from reserves still to be applied once we can determine the actual impact of Covid-19 in this service.
Other Case Management		-70,391	0	-70,391	-11,859	18,526	6,667	0	0	0	0	0		Individual variances <£10k
<b>Total Operational Lead Case Management</b>		<b>1,601,260</b>	<b>260,000</b>	<b>1,861,260</b>	<b>15,570</b>	<b>12,987</b>	<b>28,557</b>	<b>-25,000</b>	<b>0</b>	<b>-25,000</b>	<b>73,000</b>	<b>333,000</b>		
<b>Operational Lead Delivery and Commercial Services</b>														
GCK	Car Parks	-2,113,123	1,152,000	-961,123	-9,434	380,624	371,190	0	0	0	892,000	2,044,000		£2,044k projected shortfall in income due to Covid-19 offset by £1,152 reduction in budget from reserves as approved at Council 30.06.20. This projection reflects the better than anticipated summer season especially within the National Park area, however allowance has still been made for the impact on parking receipts for the remainder of the year. This projection will be further reviewed dependent on future Covid-19 restrictions.
GCS	Caravan Site	-312,866	130,000	-182,866	339	0	339	0	0	0	124,808	254,808		£255k shortfall projected for the Caravan Site due to Covid-19, offset by £130k reduction in budget following Covid-19 budget changes from reserves approved at Council 30.06.20. The shortfall projected has been calculated using the income received Apr20 to Dec20. The service provider has intentions to re-open the site before the end of the financial year which could potentially reduce the shortfall however this is dependent on the lockdown restrictions.
GHL	Town View Field Hostel	49,547	0	49,547	4,676	38,405	43,081	40,000	0	40,000	0	0		£20k shortfall projected for Town View Fields rental income; £20k projected shortfall for income at Hampsfell Units due to delays opening the premises
GLE	Leisure Centres (incl Pools)	852,896	120,000	972,896	-7,394	30	-7,364	0	0	0	150,000	270,000		Negotiations ongoing regarding level of support required - estimated to be circa £270k for April - Nov. This is part offset by £120k reduction in budget following Covid-19 budget changes from reserves approved at Council 30.06.20. Central Government grant application submitted to cover the 1st Dec 20 to 31st March 21
GLW	Lake Windermere	-958,453	0	-958,453	-2,084	35,794	33,710	20,000	0	20,000	20,000	20,000		Further £20k shortfall projected for Mooring Fees due to Covid-19, offset in GTH by Covid-19 budget changes funded from reserves still to be applied once we can determine the actual impact of Covid-19 in this service.
GMK	Markets	-37,531	33,000	-4,531	8,564	2,717	11,281	25,000	0	25,000	0	33,000		£25k overspend on salaries due to delay with tender of Kendal Market;
GPH	Public Halls	145,413	24,000	169,413	-2,895	-1,250	-4,145	0	0	0	0	24,000		£33k shortfall projected for Market income due to Covid-19, offset by £33k reduction in budget following Covid-19 budget changes from reserves approved at Council 30.06.20
GTG	Street Cleansing Client	1,128,114	0	1,128,114	-29,826	3,799	-26,027	-23,000	0	-23,000	0	0		Shortfall of £24k in income due to Covid-19, offset by £24k Covid-19 budget changes from reserves approved at Council 30.06.20
												£23k projected underspend on fuel		

Service	Portfolio	Original Full Year Budgets & C/fwds £	Covid-19 Budget Adjustments £	Current Full Year Working Budget £	Expenditure Variance to Date £	Income Variance to Date £	Overall Variance to Date £	BAU Out-turn projection >£10k	BAU Carry Forward Requests >£10k	BAU Out-turn projection less Carry Forward Requests >£10k	Further Covid-19 Variances £	Covid-19 Outturn Projections £	BAU Commentary	COVID-19 Commentary	
GTS	Transport	Customer Comm Serv and People	5,426	0	5,426	8,664	41,083	49,747	65,000	0	65,000	20,000	20,000	£40k projected overspend on repairs and maintenance of vehicles due to ongoing problems with vehicles (sweepers and Romaquips) which have now fallen outside their warranty however are not due for replacement. In addition there is a shortfall of £25k in projected transport income which is demand led	The remaining £20k shortfall in income is as a result of delays with MOT's due to Covid-19.
GWK	Kerbside Coll Recycling Client	Customer Comm Serv and People	3,244,807	73,800	3,318,607	-40,330	60,643	20,313	20,000	0	20,000	0	73,800	£20k overspend on salaries due to vacancy saving allowance which will not be achieved; £64k projected underspend on fuel due to lower fuel prices; £126k shortfall anticipated for sale of materials, this is a high level estimate and will be investigated further; £62k projected surplus on recycling credits.	£65k shortfall projected for the recycling credits due to Covid-19 and £8,8k extra costs relating to emergency staff and protective equipment, offset by £73.8k reduction in budget following Covid-19 budget changes from reserves approved at Council 30.06.20
GWR	Waste Recycling	Customer Comm Serv and People	23,960	0	23,960	-750	7,651	6,901	0	0	0	10,000	10,000		£10k shortfall projected for the recycling credits due to Covid-19, offset in GTH by Covid-19 budget changes funded from reserves still to be applied once we can determine the actual impact of Covid-19 in this service.
Other Delivery and Commercial Services			1,703,131	0	1,703,131	-27,700	2,995	-24,705	0	0	0	0	0		Individual variances <£10k
<b>Total Operational Lead Delivery and Commercial</b>			<b>3,731,321</b>	<b>1,532,800</b>	<b>5,264,121</b>	<b>-98,170</b>	<b>572,492</b>	<b>474,322</b>	<b>147,000</b>	<b>0</b>	<b>147,000</b>	<b>1,216,808</b>	<b>2,749,608</b>		
<b>Total Customer and Commercial Services</b>			<b>17,457,084</b>	<b>1,867,800</b>	<b>19,324,884</b>	<b>37,616</b>	<b>805,352</b>	<b>842,968</b>	<b>546,800</b>	<b>0</b>	<b>546,800</b>	<b>1,670,608</b>	<b>3,538,408</b>		
<b>Corporate items</b>															
VGR26	Investment Interest		-230,890	0	-230,890	0	0	0	150,000	0	150,000	0	0	Following emergency cuts to the Bank Rate in March 2020, we have seen a fall in the return on our investments, which will result in an estimated shortfall of £150k	
VGR27	Interest on borrowings		817,719	0	817,719	0	0	0	-150,000	0	-150,000	0	0	Due to not needing to borrow for the Capital Programme in 19/20 we currently estimate a saving on borrowing costs of £150k	
VGS34	Transfer from Reserves Other Funds/Reserves		-2,011,312	-2,026,500	-4,037,812	0	0	0	-212,000	0	-212,000	0	-2,026,500	£212k adjustments following audit of Housing Benefit Subsidy Claims for 2017/18 and 2018/19 to be offset by use of reserves	Use of Reserves agreed at Council 30.06.20 - decision reference C/9. To assist with the costs of the Covid-19 pandemic
Other Corporate Items			-22,571,629	0	-22,571,629	0	-1	0	0	0	0	0	0		
<b>Total Corporate items</b>			<b>-23,996,112</b>	<b>-2,026,500</b>	<b>-26,022,612</b>	<b>0</b>	<b>-1</b>	<b>-1</b>	<b>-212,000</b>	<b>0</b>	<b>-212,000</b>	<b>0</b>	<b>-2,026,500</b>		
<b>Total Corporate Items</b>			<b>-23,996,112</b>	<b>-2,026,500</b>	<b>-26,022,612</b>	<b>0</b>	<b>-1</b>	<b>-1</b>	<b>-212,000</b>	<b>0</b>	<b>-212,000</b>	<b>0</b>	<b>-2,026,500</b>		
<b>Total GF</b>			<b>-608</b>	<b>0</b>	<b>-608</b>	<b>-453,878</b>	<b>961,469</b>	<b>507,591</b>	<b>64,800</b>	<b>0</b>	<b>64,800</b>	<b>1,289,608</b>	<b>1,289,608</b>		
<b>Net GF</b>															
<b>MHCLG Grant</b>															
April - July 2020 lost fees and charges grant received											-963,038	-963,038			
Claim submitted August - November 2020											-437,025	-437,025		Claim to be submitted every four months and next claim will be April 2021 for December 2020 - March 2021	
Estimate for December 2020 - March 2021											-347,000	-347,000			
<b>Potential reduction in use of reserves to fund Covid-19</b>											<b>-457,455</b>	<b>-457,455</b>			