

The purpose of this appendix is to set out the revenue budget variance projections based on data up to 30/06/2021 Quarter 1  
BAU = Business as usual

Service	Portfolio	Expenditure Budget Full Year £	Income Budget Full Year £	Current Full Year Working Budget £	Expenditure Variance to Date £	Income Variance to Date £	Overall Variance to Date £	BAU Out-turn projection >£10k	BAU Carry Forward Requests >£10k	BAU Out-turn projection less Carry Forward Requests >£10k	Covid-19 Outturn Projections £	BAU Commentary	COVID-19 Commentary	
<b>Strategy, Innovation and Resources</b>														
DSP	Performance Innovation Commiss	Promoting South Lakeland	169,424	0	169,424	-15,878	0	-15,878	-30,000	0	-30,000	0	Potential underspend of £30k for PIC Lead Specialist for first half of the financial year. Post being reviewed at HR Committee	
DXC	Management Team	Promoting South Lakeland	368,780	0	368,780	931	0	931	14,700	0	14,700	0	Due to being fully staffed the vacancy saving allowance of £14.7k will not be achieved for this area	
GTH	Other Items	Finance and Resources	740,080	-513,291	226,789	18,600	0	18,600	0	0	0	-678,900	£697,500 Covid-19 Contingency Budget - part offset by extra costs associated with Covid-19 (agency, equipment, etc) within GTH55. Remainder expected to be offset by overspends/shortfalls in income across services	
DSH	Human Resources	Customer Comm Serv and People	389,432	-3,514	385,918	-18,258	878	-17,380	-25,000	0	-25,000	0	Potential underspend of £25k for apprentice posts - currently out for recruitment	
DSL	Legal Governance Democracy	Customer Comm Serv and People	520,030	-58,025	462,005	7,673	-210	7,463	0	0	0	0	£10k virement requested from Statutory Duties Reserve for costs associated with Health & Safety court case	
GMM	Members	Customer Comm Serv and People	398,396	0	398,396	-13,564	0	-13,564	0	0	0	0	£30k potential underspend on unclaimed Member's Allowance, to be transferred to the Personal Financial Resilience Reserve	
ECU	Customer Services	Customer Comm Serv and People	553,000	0	553,000	0	0	0	0	0	0	0	Potential carry forward of Customer Connect Digital Innovation Project budgets. Spend for 21/22 will be reviewed and amount to be carried forward will be confirmed in coming months	
Other Strategy, Innovation and Resources			4,721,105	-459,584	4,261,521	-38,495	17,265	-21,230	0	0	0	0	Individual variances <£10k	
<b>Total Strategy, Innovation and Resources</b>			<b>7,860,247</b>	<b>-1,034,414</b>	<b>6,825,833</b>	<b>-58,991</b>	<b>17,933</b>	<b>-41,058</b>	<b>-40,300</b>	<b>0</b>	<b>-40,300</b>	<b>-678,900</b>		
<b>Customer and Commercial Services</b>														
<b>Operational Lead Customer and Locality Services</b>														
Other Customer and Locality Services			2,393,686	-93,320	2,300,366	-17,632	7,579	-10,052	0	0	0	0	Individual variances <£10k	
<b>Total Operational Lead Customer and Locality Ser</b>			<b>2,393,686</b>	<b>-93,320</b>	<b>2,300,366</b>	<b>-17,632</b>	<b>7,579</b>	<b>-10,052</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>		
<b>Operational Lead Place and Environment</b>														
DCS	Specialist Services	Customer Comm Serv and People	2,329,377	-134	2,329,243	52,509	33	52,542	164,000	0	164,000	70,000	£164k potential overspend on salaries, of which £66k is vacancy saving target which will not be achieved and the remainder is use of agency to cover vacant posts in order to continue service delivery	£70k anticipated overspend in salaries due to delays recruiting into vacant posts and need to continue service delivery as a result of Covid-19
GDC	Development Control	Housing and Innovation	79,187	-553,170	-473,983	726	11,232	11,958	50,000	0	50,000	0	Potential income shortfall of £50k re. Planning Approvals. Housing Market is slowing with no major development applications in the pipeline. To be reviewed monthly through monitoring	
GWS	Water Sampling	Climate Emergency and Localism	61,002	-114,287	-53,285	-11,079	22,509	11,431	25,000	0	25,000	25,000	Potential BAU net shortfall of £25k, consisting of shortfall on Water Sampling income, and corresponding underspend on Sampling & Inspection Fee expenditure.	Potential net shortfall of £25k, consisting of shortfall on Water Sampling income, and corresponding underspend on Sampling & Inspection Fee expenditure. This is due to Covid-19 restrictions
Other Specialist Services			4,479,991	-1,077,608	3,402,383	7,477	13,238	20,714	0	0	0	0	Individual variances <£10k	Individual variances <£10k
<b>Total Operational Lead Place and Environment</b>			<b>6,949,557</b>	<b>-1,745,199</b>	<b>5,204,358</b>	<b>49,632</b>	<b>47,012</b>	<b>96,644</b>	<b>239,000</b>	<b>0</b>	<b>239,000</b>	<b>95,000</b>		
<b>Operational Lead People, Welfare and Income Maximisation</b>														

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DCM	Case Management	Customer Comm Serv and People	2,142,395	-75,201	2,067,194	31,959	4,122	36,081	0	0	0	50,000	£50k vacancy saving target will not be achieved due to need to continue service delivery as a result of Covid-19	
Other Case Management			25,201,915	-17,228,825	7,973,090	-12,993	2,744	-10,249	0	0	0	0 Individual variances <£10k	Individual variances <£10k	
<b>Total Operational Lead People, Welfare and Incom</b>			<b>27,344,310</b>	<b>-17,304,026</b>	<b>10,040,284</b>	<b>18,966</b>	<b>6,866</b>	<b>25,832</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>50,000</b>		
<b>Operational Lead Delivery and Commercial Services</b>														
GCK	Car Parks	Customer Comm Serv and People	2,294,411	-4,955,254	-2,660,843	1,418	476	1,894	0	0	0		Income in car parks is expected to be on target by the end of the financial year. Although income from town centres has been lower than previous years, this are expected to improve. Plus the additional income received from the Lakes should in the main offset any shortfall in the other areas. This will be reviewed throughout the year through monthly budget monitoring.	
GCS	Caravan Site	Customer Comm Serv and People	208,603	-434,146	-225,543	-2,771	0	-2,771	50,000	0	50,000	50,000	£100k anticipated shortfall in income from Brathwaite Fold caravan park due to delay signing lease until there was further clarity on the impact of Covid-19 - split 50:50 BAU and Covid-19	
GHL	Town View Field Hostel	Housing and Innovation	449,678	-269,701	179,977	16,615	0	16,615	10,000	0	10,000	20,000	£10k overspend expected on salaries due to use of Agency/contract to cover staff shortages	£20k projected overspend on salaries due to use of agency/casual due to staff either shielding/isolating due to Covid19.
GLE	Leisure Centres (incl Pools)	Economy Culture and Leisure	1,098,379	-21,938	1,076,441	-2,900	10	-2,890	0	0	0		Negotiations ongoing with our leisure service provider on the level of financial support for 2020/21 and 2021/22 due to Covid-19	
GLW	Lake Windermere	Economy Culture and Leisure	470,629	-1,478,703	-1,008,074	-6,282	18,340	12,059	50,000	0	50,000	0	£50k expected shortfall in moorings income with annual moorings generally down year on year. New lake fees and charges looking to increase prices to mooring in central areas to help overcome shortfall in income as of 2022/23	
GMU	Museum	Economy Culture and Leisure	41,881	0	41,881	27,518	0	27,518	23,000	0	23,000	0	£23k overspend relates to 20/21 Management Fee.	
GPH	Public Halls	Economy Culture and Leisure	194,354	-98,059	96,295	288	19,891	20,179	0	0	0	30,000	Shortfall of £30k in income at Kendal Town Hall due to Covid-19.	
GTG	Street Cleansing Client	Customer Comm Serv and People	1,186,616	-6,667	1,179,949	-7,267	-16,374	-23,641	-10,000	0	-10,000	0	£10k surplus on litter bin supply and emptying	
GTS	Transport	Customer Comm Serv and People	91,868	-91,868	0	6,054	11,226	17,279	25,000	0	25,000	0	£25k anticipated demand led shortfall in income for works to contract vehicles	
GWK	Kerbside Coll Recycling Client	Customer Comm Serv and People	5,300,671	-1,514,474	3,786,197	45,451	-8,019	37,432	0	0	0	60,000	£60k additional costs associated with staff shielding/isolating as a result of Covid-19. Offset by Covid-19 contingency budget in GTH.	
Other Delivery and Commercial Services			2,669,435	-633,147	2,036,288	-29,473	-1,565	-31,037	0	0	0	0	Individual variances <£10k	Individual variances <£10k
<b>Total Operational Lead Delivery and Commercial</b>			<b>14,006,525</b>	<b>-9,503,957</b>	<b>4,502,568</b>	<b>48,652</b>	<b>23,985</b>	<b>72,638</b>	<b>148,000</b>	<b>0</b>	<b>148,000</b>	<b>160,000</b>		
<b>Total Customer and Commercial Services</b>			<b>50,694,078</b>	<b>-28,646,502</b>	<b>22,047,576</b>	<b>99,619</b>	<b>85,443</b>	<b>185,062</b>	<b>387,000</b>	<b>0</b>	<b>387,000</b>	<b>305,000</b>		
<b>Corporate items</b>														
Other Corporate Items			6,328,288	-35,201,742	-28,873,454	1	-7	-6	0	0	0	0		
<b>Total Corporate Items</b>			<b>6,328,288</b>	<b>-35,201,742</b>	<b>-28,873,454</b>	<b>1</b>	<b>-7</b>	<b>-6</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>		
<b>Total Corporate Items</b>			<b>6,328,288</b>	<b>-35,201,742</b>	<b>-28,873,454</b>	<b>1</b>	<b>-7</b>	<b>-6</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>		
<b>Total GF</b>			<b>64,882,613</b>	<b>-64,882,658</b>	<b>-45</b>	<b>40,629</b>	<b>103,369</b>	<b>143,998</b>	<b>346,700</b>	<b>0</b>	<b>346,700</b>	<b>-373,900</b>		
<b>Net GF</b>				<b>-45</b>										

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<b>MHCLG Grant</b>													
April - July 2021 potential grant claim												Claim to be submitted for April to July 2021	
Potential reduction in use of reserves to fund Covid-19											-373,900		