

The purpose of this appendix is to set out the revenue budget variance projections based on data up to 30/09/2021 Quarter 2
BAU = Business as usual

Service	Portfolio	Expenditure Budget Full Year £	Income Budget Full Year £	Current Full Year Working Budget £	Expenditure Variance to Date £	Income Variance to Date £	Overall Variance to Date £	BAU Out-turn projection >£10k	BAU Carry Forward Requests >£10k	BAU Out-turn projection less Carry Forward Requests > £10k	Covid-19 Outturn Projections £	BAU Commentary	COVID-19 Commentary		
Strategy, Innovation and Resources															
DSP	Performance Innovation Commiss	Promoting South Lakeland	169,424	0	169,424	-31,486	0	-31,486	-30,000	0	-30,000	0	Potential underspend of £30k for PIC Lead Specialist for first half of the financial year. 0 Post reviewed at HR Committee and approval to use for Principal Specialist given. Currently out for recruitment		
GCG	Community Grants	Economy Culture and Leisure	262,950	0	262,950	-33,850	0	-33,850	-60,000	0	-60,000	0	Underspend of £60k for Debt Advisory Growth Bid		
EXS	Policy and Performance	Housing and Innovation	116,158	0	116,158	-12,612	0	-12,612	-40,000	0	-40,000	0	Potential carry forward of £40k for Customer Connect Transition Training which has been delayed		
DXC	Management Team	Promoting South Lakeland	368,780	0	368,780	2,315	0	2,315	14,700	0	14,700	0	Due to being fully staffed the vacancy saving allowance of £14.7k will not be achieved for this area		
GTH	Other Items	Finance and Resources	990,080	-513,291	476,789	0	0	0	0	0	0	-655,106	£697,500 Covid-19 Contingency Budget - part offset by £42.4k extra costs associated with Covid-19 (agency, equipment, etc) within GTH55. Remainder expected to be offset by overspends/shortfalls in income across services		
DSH	Human Resources	Customer Comm Serv and People	379,941	-3,514	376,427	-35,409	1,757	-33,652	-25,000	0	-25,000	0	Potential underspend of £25k for apprentice posts - currently out for recruitment		
GMM	Members	Customer Comm Serv and People	398,396	0	398,396	-25,248	0	-25,248	0	0	0	0	£30k potential underspend on unclaimed Member's Allowance, to be transferred to the Personal Financial Resilience Reserve		
ECU	Customer Services	Customer Comm Serv and People	545,400	0	545,400	0	0	0	0	0	0	0	Potential carry forward of Customer Connect Digital Innovation Project budgets. Spend for 21/22 will be reviewed and amount to be carried forward will be confirmed in coming months. This is highly dependent on the outcome of the review for large projects in the run up to LGR		
Other Strategy, Innovation and Resources			5,102,417	-530,609	4,571,808	-33,553	11,194	-22,360	0	0	0	0	0	Individual variances <£10k	
Total Strategy, Innovation and Resources			8,333,546	-1,047,414	7,286,132	-169,844	12,951	-156,893	-140,300	0	-140,300	-655,106			
Customer and Commercial Services															
Operational Lead Customer and Locality Services															
Other Customer and Locality Services			2,398,896	-93,320	2,305,576	-31,692	2,618	-29,074	0	0	0	0	0	Individual variances <£10k	
Total Operational Lead Customer and Locality Ser			2,398,896	-93,320	2,305,576	-31,692	2,618	-29,074	0	0	0	0	0		
Operational Lead Place and Environment															
DCS	Specialist Services	Customer Comm Serv and People	2,337,136	-134	2,337,002	46,651	0	46,651	204,000	0	204,000	0	£204k potential overspend on salaries, of which £43k is vacancy saving target which will not be achieved and the remainder is use of agency to cover vacant posts in order to continue service delivery		

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GDC	Development Control	Housing and Innovation	79,187	-553,170	-473,983	0	61,413	61,413	60,000	0	60,000	0	Potential income shortfall of £60k in planning income due to no major development applications in the pipeline. There are still a high number of smaller applications on going, however the income from these is much less than what would be received for a major property development. To be reviewed monthly through monitoring	
GLC	Local Land Charges	Housing and Innovation	93,648	-250,000	-156,352	2,974	-16,863	-13,890	-20,000	0	-20,000	0	£20k projected income surplus due to high demand for search fees earlier in the year	
GWS	Water Sampling	Climate Emergency and Localism	61,002	-114,287	-53,285	-26,933	39,625	12,693	25,000	0	25,000	25,000	Potential BAU net shortfall of £25k, consisting of shortfall on Water Sampling income, and corresponding underspend on Sampling & Inspection Fee expenditure.	Potential net shortfall of £25k, consisting of shortfall on Water Sampling income, and corresponding underspend on Sampling & Inspection Fee expenditure. This is due to Covid-19 restrictions
Other Specialist Services			4,389,853	-827,608	3,562,245	-19,607	16,343	-3,264	0	0	0	0	Individual variances <£10k	Individual variances <£10k
Total Operational Lead Place and Environment			6,960,826	-1,745,199	5,215,627	3,085	100,518	103,603	269,000	0	269,000	25,000		
Operational Lead People, Welfare and Income Maximisation														
DCM	Case Management	Customer Comm Serv and People	2,188,442	-75,201	2,113,241	27,203	3,497	30,700	0	0	0	50,000		£50k potential overspend on salaries partly due vacancy saving target which will not be achieved due to need to continue service delivery as a result of Covid-19 and agency to cover Revs and Bens backlog as a result of Covid-19
GFT	Council Tax Collection	Finance and Resources	33,400	-182,832	-149,432	1	-11,817	-11,817	-11,800	0	-11,800	0	£11.8k surplus income for funding received from CCC towards Local Care Leaver Discounts applied to Council Tax in 2019/20 and 2020/21	
GHM	Homelessness	Housing and Innovation	268,703	-224,760	43,943	1,448	-14,302	-12,854	-30,000	0	-30,000	0	£30k projected additional income for housing benefit relating to emergency/temporary accommodation for homelessness not currently budgeted for	
GHT	Housing Standards	Housing and Innovation	593,461	-4,520	588,941	48,864	-86	48,777	0	0	0	85,000	Potential shortfall of £85k relating to DFG admin levy income due to very large backlog of applications as a result of Covid-19. This may reduce if the request for additional resources to deal with the backlog is accepted	
GRA	Rent Allowances	Finance and Resources	15,719,775	-16,074,530	-354,755	0	0	0	96,000	0	96,000	0	Housing Benefit payments and the subsidy income relating to these payments have been reducing since the introduction of Universal Credits however the current budgets don't reflect this. The admin grant received for Housing Benefit has also reduced due the reduction in case load. Additionally external audit fees have increased significantly nationally. A budget pressure bid has been completed for future years to reflect these changes	
Other Case Management			8,595,276	-759,383	7,835,893	-4,428	-8,105	-12,532	0	0	0	0	Individual variances <£10k	Individual variances <£10k
Total Operational Lead People, Welfare and Income			27,399,057	-17,321,226	10,077,831	73,087	-30,812	42,275	54,200	0	54,200	135,000		
Operational Lead Delivery and Commercial Services														

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GCK	Car Parks	Customer Comm Serv and People	2,304,801	-4,955,254	-2,650,453	-9,871	0	-9,871	0	0	0	Income in car parks is expected to be on target by the end of the financial year. Although income from town centres has been lower than previous years, this is now improving. Plus the additional income received from the Lakes should in the main offset any shortfall in the other areas. This will carry on being reviewed through out the year, through monthly budget monitoring. Due to more customers paying by card the charges attached to these payments are significantly higher than in previous years. It is the hope that this will be offset by additional income.	Potential additional income for April to June 21, as part of MHCLG claim for sales, fees and charges grant	
GCS	Caravan Site	Customer Comm Serv and People	216,493	-434,146	-217,653	-6,691	0	-6,691	50,000	0	50,000	£100k anticipated shortfall in income from Brathwaite Fold caravan park due to delay signing lease until there was further clarity on the impact of Covid-19 - split 50:50 BAU and Covid-19		
GHL	Town View Field Hostel	Housing and Innovation	464,658	-269,701	194,957	11,231	0	11,230	7,000	0	7,000	£7k overspend expected on salaries due to use of Agency/contract to cover staff shortages. The hostel needs to be covered 24/7 therefore unable to revise staffing costs.	£13k projected overspend on salaries due to use of agency/casual due to staff either shielding/isolating due to Covid-19. The hostel needs to be covered 24/7 therefore unable to revise staffing costs.	
GLE	Leisure Centres (incl Pools)	Economy Culture and Leisure	1,108,169	-21,938	1,086,231	-7,571	20	-7,551	0	0	0	Potential carry forward request relating to Ulverston Leisure Centre, due to progress of phases	Negotiations ongoing with our leisure service provider on the level of financial support for 2020/21 and 2021/22 due to Covid-19	
GLW	Lake Windermere	Economy Culture and Leisure	500,809	-1,478,703	-977,894	7,182	-13,499	-6,317	0	0	0	Awaiting further comments regarding Mooring Rents and Encroachment Rents Income.	Shortfall of £12k expected on Lake Reg Fees Commission taken on behalf of the LDNPA	
GMU	Museum	Economy Culture and Leisure	47,721	0	47,721	21,916	0	21,916	23,000	0	23,000	£23k overspend relates to 20/21 Management Fee.		
GPH	Public Halls	Economy Culture and Leisure	207,464	-98,059	109,405	-5,359	38,182	32,823	0	0	0		Shortfall of £40k in income at Kendal Town Hall due to Covid-19. This is being monitored and further investigation is currently taking place	
GSY	Sundry Properties	Finance and Resources	200,089	-168,726	31,363	785	10,213	10,998	25,000	0	25,000	£25k Potential shortfall due to vacant Investment Properties. This will be reviewed through monthly budget monitoring if the properties become occupied.		
GTG	Street Cleansing Client	Customer Comm Serv and People	1,179,255	-6,667	1,172,588	-3,087	-11,597	-14,684	-10,000	0	-10,000	£10k surplus on litter bin supply and emptying		
GTS	Transport	Customer Comm Serv and People	111,868	-111,868	0	7,532	25,168	32,700	80,000	0	80,000	£40k anticipated shortfall in income for works to contract vehicles, due to the age of the vehicles SLDC maintain as part of these contracts. As these vehicles age income in future years is expected to increase, of course this will depend on their replacement programmes. £40k projected overspend for repairs and maintenance due to the condition of the sweepers and the Romaquips. The life cycle of these vehicles are not as long as originally projected in the vehicle and plant programme.		
GWK	Kerbside Coll Recycling Client	Customer Comm Serv and People	5,308,032	-1,514,474	3,793,558	68,308	-21,914	46,394	-50,000	0	-50,000	Projected surplus of £110k on recycling credits part offset by tipping and disposal of £60k. Increase in sale of materials income offsets increase in clinical waste charges.	£60k additional costs associated with staff shielding/isolating as a result of Covid-19. Offset by Covid-19 contingency budget in GTH.	
Other Delivery and Commercial Services			2,362,046	-464,421	1,897,625	-11,873	-13,341	-25,214	0	0	0	0	Individual variances <£10k	Individual variances <£10k
Total Operational Lead Delivery and Commercial			14,011,405	-9,523,957	4,487,448	72,502	13,232	85,734	125,000	0	125,000	175,000		
Total Customer and Commercial Services			50,770,184	-28,683,702	22,086,482	116,982	85,556	202,537	448,200	0	448,200	335,000		

Corporate items

